

Approved via Resolution No: 03 In Minutes of BOS meeting held on 22nd October, 2022

Bharatiya Vidya Bhavan's

M.M.College of Arts, N.M. Institute of Science, H.R.J College of Commerce. Bhavan's College (Autonomous)





(Affiliated to University of Mumbai)

Syllabus for: T.Y.B.Com (Commerce)
Program: B.Com

Program Code: BH.B.Com

Choice Based Credit System (CBCS)
With effect from academic year 2023-24



The B.com. programme is formulated based on the inputs received from the members of Board of Studies of Bhavan's College (Autonomous) and is geared to meet the standards prescribed by general commerce education. Our students besides studying the core subjects of accountancy and financial management, cost accountancy, commerce, business economics, business law get to choose from electives like travel and tourism, advertising, export marketing, rural marketing, operational research, direct and indirect taxation, etc. Some learning outcomes include:

- **PO1: Disciplinary Knowledge:** The commerce and finance focused curriculum offers a number of specializations and practical exposures which would equip the student to face the modern-day challenges in commerce and business, like Industries, Banking Sectors, Insurance Companies, Financing companies, Transport Agencies, Warehousing
- **PO2:** Competency in Skills: After completing graduation, students can get skills regarding various aspects like Marketing Manager, Selling Manager, Administration abilities to run a Company. Students can independently start up their own business.
- **PO3: Social Interaction**: Ability to work effectively and respectfully with diverse teams facilitate cooperative or coordinated effort on the part of a group and act together as a group or a team in the interests of a common cause. Elicit views of others, mediate disagreements and help reach conclusions in group settings
- **PO4:** Competitive exams: The program will empower the student to appear in various competitive exams or choice a profession of their choice like CA, CS, UPSC, LL.B etc
- **PO5**: **Problem Solving:** Students undergoing this programme learn to logically question assertions, to recognize patterns and to distinguish between essential and irrelevant aspects of problems. This helps them to learn behave responsibly in a rapidly changing interdependent society
- **PO6: Proficiency in Employments**: This programme will help students to enhance their employability for Government jobs, jobs in banking, insurance and investment sectors, data analysis jobs, and jobs in various other public and private enterprises.

Program Specific Outcomes

PSO	Programme Specific Outcomes (PSO)	Mapping of PSO to Syllabus
No		
01	The basic concepts of marketing management,	Semester V – Module 1 –
	evolution of marketing, with new concepts of	Introduction to Marketing
	experiential and contextual marketing & to	
	identify the role and responsibility of marketing	
	manager.	
02	To design appropriate mix for successful	Semester V – Module 2 –
	marketing goods and services and study latest	Marketing Decisions I
	marketing trends with respect to 7p's and	
	branding.	
03	To familiarize with the Marketing	Semester V – Module 3



	communication (IMC) components and skills	Marketing Decisions II
	required for effective selling.	
04	To acquaint learners new marketing career	Semester V – Module 4
	opportunities and make them understand new	Key Marketing Dimensions
	strategies for making marketing campaigns.	
05	To make the students understand the role &	Semester VI – Module 1 –
	responsibility of the Human Resource	Human Resource Management
	Manager, to make them understand work	& Module IV Trends in Human
	culture, human resource policies, interview	Resource Management
	process, different new trends in human	
	resource management.	
06	To understand the procedure of career planning	Semester VI – Module 2 –
	and different methods and skills required for	Human Resource Development
	training as well as understanding performance	
	appraisal system	
07	To understand the factors affecting employee's	Semester VI – Module 3 –
	morale and different theories of motivation and	Human Relations
	HR policies.	

PROGRAM OUTLINE FOR B.Com

Semester	Core course	Ability enhancem ent course	Skill enhancement course	Discipline specific elective*	Generic elective	TOTAL CREDIT S
CREDITS /COURSE	03	03	03	03	02	20
1	Accountan cy and Financial	Commerce - I	Business Communicati on - I	Mathematical and Statistical	Foundatio n Course – I	
	Managem ent – I	Business Economics -I	Environmenta 1 Studies I	Techniques – I		
II	Accountan cy and Financial	Commerce - II	Business Communicati on - II	Mathematical and Statistical	Foundatio n Course – II	20
	Managem ent -II	Business Economics -II	Environmenta 1 Studies-II	Techniques – I		
III	Accountan cy and Financial Managem ent III	Commerce	Travel & Tourism Management Paper I	Business Law I	Foundatio n Course – III	20
	Financial Accountin g and Auditing - Introducti on to Managem	Business Economics III				
	ent					



	Accounting					
IV	Accountan cy and Financial Managem ent IV	Commerce IV	Travel & Tourism Management Paper I	Business law -II	Foundatio n Course – IV	20
	Financial Accountin g and Auditing - Introducti on to Managem ent Accountin g-IV	Business Economics IV				
V	Financial Accountin g and Auditing VII	Business Economics V	Commerce V	A) Direct & Indirect Taxation Paper I OR B) Entrepreneur ship & M.S.S.I. Paper I OR C)Rural marketing OR D)Operationa I research	Computer system & Applicatio ns OR Export Marketing Paper I	20
	Financial Accountin g and Auditing VIII - Cost Accountin g			Tresearch		
VI	Financial Accountin g and Auditing VII	Business Economics	Commerce VI	A) Direct & Indirect Taxation Paper I OR B) Entrepreneur ship & M.S.S.I. Paper II	Computer system & Applicatio ns OR Export Marketing Paper II	20



			OR C)Rural marketing OR D)Operationa l research	
	Financial Accountin g and Auditing VIII - Cost Accountin g			
TOTAL CREDITS				120



DETAILED SYLLABUS – SEMESTER V & VI

COMMERCE - V MARKETING

Preamble

Bachelor's degree programme in commerce, Commerce V (Marketing Management) provides exposure to the students to learn the basic objectives of marketing management, to identify the role and responsibility of marketing manager. The learners get an opportunity to learn the latest trends in the marketing. At the end of the course the learners are in a position to enhance their marketing skills which in turn will help them to meet demands of industry.

The introduction of situational / practical based concepts and case studies enables student to get the thorough, true knowledge of marketing and human resource management which will help them to connect theoretical aspects to the practical world. The evaluation of the learner's progress will be based on internal assessment and semester end examination.

Programme: Th				Semester:	V
C	Commerce (T.)	Y.B.CO	M)		
Course: COMN	IERCE: MAI	RKETI	NG	Course Co	ode: BH.UCMAR503
Teac	ching Scheme		Evaluation	on Scheme	(Theory)
Lecture	Credits	Contir	nuous Internal		End Semester
(Periods per		Assess	ment (CIA) (N	Iarks	Examination (ESE)
week)		- 40)			(Marks: 60)
	3		40		60
3					

Course Objectives:

- (1) To provide conceptual understanding of Marketing and its various components
- (2) To make the learner acquaint with designing marketing strategy for the company.
- (3) To create awareness regarding recent trends in competitive marketing environment.

Course Outcomes:

After completion of the syllabus the learner will be able to:

- (1) Understand the basic concepts of marketing management, evolution of marketing & to identify the role and responsibility of marketing manager.
- (2) Design an appropriate marketing mix in accordance with latest marketing trends.

(3) Assist in enhancing the marketing skills to meet the demands of industry.

Unit	Description	Periods
I	Introduction to Marketing	10
	 Marketing, Concept, Features, Importance, Functions, Evolution, Strategic v/s Traditional Marketing 	02
	 Marketing Research - Concept, Features, Process Marketing Information System - Concept, Components, MR vs MIS, Experiential Marketing, Contextual Marketing, 	03
	 Consumer Behavior - Concept, Factors influencing Consumer Behavior, Customer Loyalty - Meaning, Churn Rate 	02
	 Market Segmentation- Concept, Benefits, Bases of market segmentation, Customer Relationship Management- Concept, Techniques, Market Targeting - Concept, Five patterns of Target market 	03



	Selection, Complaint Management	
II	Marketing Decisions I	11
	 Marketing Mix- Extended to 7 P's Concept, Product-Product Decision Areas Product Life Cycle- Concept, managing stages of PLC Branding - Concept, Components, Brand Equity- Concept, Factors influencing Brand Equity Packaging - Concept, Essentials of a good 	06
	 package, Product/Service Positioning - Concept, Strategies of Positioning, Challenges Pricing - Concept, Objectives, Factors influencing Pricing, Pricing Strategies. 	02
III	Marketing Decisions II	11
	 Physical Distribution- Concept, Factors influencing Physical Distribution, Marketing Channels (Traditional & Contemporary Channels) Supply Chain Management-Concept, Components of SCM Promotion- Concept, Importance, Elements of Promotion mix 	04
	 Integrated Marketing Communication (IMC)- Concept, Scope, Importance, Digital Marketing-Concept, trends in Digital Marketing, Sales Management- Concept, Components, USP-concept, importance Emerging trends in selling Personal Selling- Concept, Process of personal selling, Skill Sets required for Effective Selling 	04
IV	Key Marketing Dimensions	13
	 Marketing Sustainability and Ethics: Concept, Unethical practices in marketing, General role of consumer organizations Competitive Strategies for Market Leader, Market Challenger, Market Follower and Market Nicher Marketing Ethics: Rural Marketing- Concept, Features of Indian Rural Market, Strategies for Effective Rural Marketing, Green Marketing-concept, importance Challenges faced by Marketing Managers in 21st Century Careers in Marketing – Skill sets required for effective marketing Factors contributing to Success of brands in India with suitable examples, Reasons for failure of brands in India with suitable examples. H2H (Human to Human) Marketing- Concept, 	06 03 04
	Importance	
	Total No of Lectures	45
	 Reference Books / Text Books H2H marketing text book by Philip Kotler, Uwe and Waldemar, Springer, 1st ed. 2021 ISBN No: 978-3030595302 Marketing Management, An Indian Perspective', Second Edition (2015), Published by Biztantra, New Delhi and 	



 distributed by Wiley International, ISBN No. – 9351198253 (Recommended as Textbook for Market IIM Ranchi for PG Executive Program and several B-S and Universities across India) Kotler, P., Keller, K.L. Koshy, A. &Jha. M. (2009). Marketing Management: Indian Case Studies (Sixteenth Ed). Pearson Education, New Delhi. 2022 Sherelakar's Marketing Management – Concepts and CR. Krishnamorthy – Himalaya Publishing House – 14th Edition - 2019 	ting at chools
Details of Details of Continuous	
Internal Assessment (CIA) CIA-	
1 –20 marks	
CIA-2 – 20 marks - Assignments, Project, Group discussion,	. Online
Certified Course, (SWAYAM / NPTEL), Presentations, Intern	
	* 1
Extension activity of the Department (more than 30 hours certified than 30 hou	led by
HOD (Any One)	
End Semester Examination (ESE): Equal weightage should	be
given to all four modules	
Bryon to the modules	
Question paper pattern: Total Marks-60	
Q1. (Any Two) 15	
marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
Q2. (Any Two) 15	
marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
C - Hactical / Situational Dased Questions	
O2 (A)15	
Q3. (Any Two) 15	
marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
Q4. (Any Two) 15	
marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based	
Questions	



COMMERCE - VI

HUMAN RESOURCE MANAGEMENT

Preamble

Commerce VI (Human Resource Management) will help the learners to design a human resource with respect to the recruitment and needs of training. The learners will get the better insights of interview process and training and development methods, latest trends in human resource which in turn will help the learners to get themselves adapted in the industry comfortably. Last but not the least the learners will learn about the skills in developing and managing human relations which is important in the field of human resource management which will help the learners to put their skills into practice when they themselves become the managers in any organizations.

The introduction of case study enables student to get the thorough, true knowledge of human resource management which will help them to connect theoretical aspects to the practical world. The evaluation of the learner's progress will be based on internal assessment and semester end examination.

Programme: Third Y	Programme: Third Year in Bachelor of Commerce Semester: VI						
(T.Y.B.COM)	(T.Y.B.COM)						
	Course: COMMERCE: HUMAN RESOURCE Course Code: BH.UCHRM603 MANAGEMENT						
Teaching	g Scheme	Ev	valuation S	cheme (Theory)			
Lecture	Credits	Continuous In	ternal	End Semester			
(Periods per week)		Assessment (C	CIA)	Examination (ESE)			
		(Marks - 40)		(Marks: 60)			
	3						
3	3	40		60			

Course Objectives:

- (1) To emphasize on human resource management policies and practices including design human resource plan & to study latest trends in human resource
- (2) To study about the significance of leadership, its style and traits and motivational role of HRM.
- (3) To acquaint the learner with recent trends in HRM, like HRA, HRIS, Succession Planning and Career options in HR

Course Outcomes:

After completion of the syllabus the learner will be able to:

- (1) Design a human resource plan keeping in mind the recruitment and needs of training
- (2) Understand the roles & responsibilities of the Human Resource Manager.
- (3) Analyze and understand the merits and demerits of different performance appraisal system and latest trends in human resource.

(4) Develop the holistic insights in developing and managing human relations.

Unit	Description	Periods
I	Human Resource Management	12
	• Human Resource Management – Concept, Functions, Importance, Traditional v/s Strategic Human Resource Management	04
	• Human Resource Planning- Concept Steps in Human Resource Planning Job Analysis-Concept, Components, Job design- Concept, Techniques	03
	• Recruitment - Concept, Sources of Recruitment Selection - Concept, process, Techniques of E-selection, Psychometric Assessment tools	0.7
	and Importance	05



II	Human Resource Development	11
	 Human Resource Development- Concept, functions, Training-Concept, Process of identifying training and development needs, Methods of Training & Developpement (Apprenticeship, Understudy, job rotation, vestibule training, case study, role playing, sensitivity training, in basket management games), Evaluating training effectiveness – concept, methods, HR Analytics – Concept & Importance 	05
	 Performance Appraisal- Concept, Benefits, Limitations, KRA AND KPI: meaning and uses, Methods Potential Appraisal-Concept, Importance 	03
	 Career Planning- Concept, Important Succession Planning- Concept, Need. Monitoring – Concept, Importance. Counseling – Concept, Techniques 	03
III	Human Relations	11
	 Human Relations- Concept, Significance. Leadership -Concept, Transactional & Transformational Leadership. Motivation- Concept, Theories of Motivation, (Maslow's Need Hierarchy Theory, Vroom's Expectancy Theory, McGregor's Theory X and Theory Y, Pink's Theory of Motivation) 	04
	 Employees Morale- Concept, Factors affecting Morale, Measurement of Employees Morale, Unique HR policies for boosting Employee Morale, Organizational Citizenship behavior. Emotional Quotient and Spiritual Quotient- Concept, Factors affecting EQ & SQ 	04
	 Employee Grievance- Causes, Procedure for Grievance redressal Employee welfare measures and Health & Safety Measures. 	03
IV	Trends in Human Resource Management	11
	 HR in changing environment: Competencies- concept, classification. Learning organizations - Concept, creating an innovative organization, Innovation culture- Concept, Need, Managerial role. 	03
	• Trends in Human Resource: Hybrid Work Culture , Employee Engagement- Concept, Types. Human resource Information System (HRIS) – Concept, Importance, Changing patterns of employment.	04
	 Challenges in Human Resource Management: Employee Empowerment, Workforce Diversity. Attrition, Downsizing, Employee Absenteeism, Work life Balance, Sexual Harassment at work place- Introduction to Prevention of Sexual Harassment (POSH) 2013, Domestic and International HR Practices, Millennial (Gen Y and Gen Z) Competency Mapping. 	04



Total No of Lectures	45
Reference Books / Text Books	
Essentials of Human Resource Management & Industrial Relations.	
Subba Rao, Himalaya Publishing House 6 th Edition, 2021	
• Dessler, G. and Varkkey, B., Human Resource Management, Pearson Education, Delhi. 16 th Edition (2020)	
Aswathappa K., Sadhna Dash Human Resource Management & Cases.	
Tata Mc Graw, Hill, New Delhi (2021)	
Bare Act of Prevention of Sexual Harassment Act (POSH) 2013	
Details of Continuous Internal Assessment (CIA)	
CIA 1 – 20 marks - CLASS TEST	
CIA 2 – 20 marks Assignments, Projects, Group Discussion, Online	
Certified Course, (SWAYAM / NPTEL), Presentation, Internship,	
Extension Activity of the Department (More than 30 hours certified by	
HOD) (Any One)	
End Semester Examination (ESE): Equal weightage should be given to all	
four modules	
rour modules	
Question paper pattern: Total Marks-60	
Q1. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
Q2. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
Q3. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
Q4. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	

Modality of Assessment

Theory Examination Pattern:

(A) Internal Assessment- 40%- 40 Marks

Sr. No	Evaluation Type	Marks
01	Internal Class Test with Objective Type questions and short	20
	notes	
02	One Assignment with Viva Voce	20



Total 40

(B) External Examination- 60%- 60 Marks End Semester Examination (ESE) Theory: 60 marks

Duration - These examinations shall be of 2 hours duration.

EVALUATION RUBRICS (For ESE)

Unit	Knowledge	Understanding	Analysis and Critical	Total marks /
			Thinking	unit
1	6	4	5	15
2	6	4	5	15
3	6	4	5	15
4	6	4	5	15
Total	24	16	20	60

For Continuous Internal Assessment (CIA -2)

Type of Assignment	Max	80-100%	60-80%	40-60%	20-40%	0-20%
under CIA 1 and	marks	Excellent	Good	Satisfactory	Poor	Very
Parameters						Poor
(I) Finding of Case	20					
Study / Conduct of						
Interviews						
Finding the Case	02					
study relevant to the						
topic						
Analysis	03					
Solution	03					
Justification	02					
Effective	05					
Communication Skill						
and interactive skills						
Teaching aids	05					
(II) Internships	20					
Details of internship	05					
(write-up)						
Documents relevant to	05					
completing of						
internships						
Problem Solving	05					
Skills and work ethics						
Viva voce	05					
(III) Online	20					
Certified Course						
Details of Course/	05					
evaluation system						
Documents relevant to	05	_				
course/completion						



certificate				
Communication and	10			
Presentation skills				
(IV) Extension	20			
Activity of the				
Department –				
Taking care of an				
elderly person in				
their vicinity				
Documents relevant to	05			
the elderly person				
Type of help provided	05			
to the elderly person				
Viva voce of the	05			
learner and				
confirmation from the				
elderly person				
Social skills/Time	05			
management skills				
(V) Group	20			
Discussion				
Preparation and	05			
Situation Analysis				
Relationship	05			
Management				
Information Exchange	05			
Delivery Skills	05			



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(Affiliated to University of Mumbai)

Syllabus for: T.Y.B.Com (Commerce)

Program: B.Com

Program Code: BH.B.Com

Choice Based Credit System (CBCS)
With effect from academic year 2023-24



Program Outcomes - UG Programme in commerce

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PO2: Competency in Skills: After completing graduation, students can get skills regarding various aspects like Marketing Manager, Selling Manager, Administration abilities to run a Company. Students can independently start up their own business.

PO3: Social Interaction: Ability to work effectively and respectfully with diverse teams facilitate cooperative or coordinated effort on the part of a group and act together as a group or a team in the interests of a common cause. Elicit views of others, mediate disagreements and help reach conclusions in group settings

PO4: Competitive exams: The program will empower the student to appear in various competitive exams or choice a profession of their choice like CA, CS, UPSC, LL.B etc

PO5: **Problem Solving:** Students undergoing this programme learn to logically question assertions, to recognize patterns and to distinguish between essential and irrelevant aspects of problems. This helps them to learn behave responsibly in a rapidly changing interdependent society

PO6: Proficiency in Employments: This programme will help students to enhance their employability for Government jobs, jobs in banking, insurance and investment sectors, data analysis jobs, and jobs in various other public and private enterprises.

Program Specific Outcomes

PSO	Programme Specific Outcomes (PSO)	Mapping of PSO to Syllabus
No		
01	The basic concepts of Export marketing and	Semester V Module 1- Introduction to
	risk involved in export marketing.	Export Marketing
02	It will help the learners to get familiarize with	Semester V Module IV – Export
	the role of the government and various	Incentives and Assistance and
	incentives and financial assistance in export	Semester VI – Module III – Export
	marketing.	Finance
03	There will be financial growth as the exporters	Semester V – Module II – Global
	will be enabled to deal in foreign market and	Framework for Export Marketing.
	global framework for carrying out Export in	
	overseas market,	
04	The updated procedures and documentation	Semester VI – Module IV – Export



	required for carrying out the export marketing	Procedure and Documentation
	which will help them in carrying out their	
	export marketing business in future.	
05	The learners will get the better insight with	Semester VI – Module I – Product
	respect to the product planning and pricing	Planning and Pricing Decisions for
	decisions for export marketing which is an	Export Marketing &
	important aspect of the same and make them	Semester VI – Module II – Export
	aware about the sales promotion techniques in	Distribution and Promotion.
	Export Marketing.	

PROGRAM OUTLINE FOR BCom

Semester	Core course	Ability enhance ment course	Skill enhancement course	Discipline specific elective*	Generic elective	TOTAL CREDIT S
CREDITS /COURSE	03	03	03	03	02	20
1	Accountanc y and Financial Managemen t – I	Commerc e - I Business Economic s-I	Business Communicati on - I Environmenta 1 Studies I	Mathematical and Statistical Techniques – I	Foundatio n Course – I	
II	Accountanc y and Financial Managemen t -II	Commerc e - II Business Economic s-II	Business Communicati on - II Environmenta 1 Studies-II	Mathematical and Statistical Techniques – I	Foundatio n Course – II	20
III	Accountanc y and Financial Managemen t III	Commerc e III	Travel & Tourism Management Paper I	Business Law I	Foundatio n Course – III	20
	Financial Accounting and Auditing - Introduction to Managemen t Accounting	Business Economic s III				
IV	Accountanc y and Financial Managemen t IV	Commerc e IV	Travel & Tourism Management Paper I	Business law -II	Foundatio n Course – IV	20



	Financial Accounting and Auditing - Introduction to Managemen t Accounting- IV	Business Economic s IV				
V	Financial Accounting and Auditing VII	Business Economic s V	Commerce V	A) Direct & Indirect Taxation Paper I OR B) Entrepreneur ship & M.S.S.I. Paper I OR C)Rural marketing OR D)Operationa I research	Computer system & Applicatio ns OR Export Marketing Paper I	20
	Financial Accounting and Auditing VIII - Cost Accounting					
VI	Financial Accounting and Auditing VII	Business Economic s	Commerce VI	A) Direct & Indirect Taxation Paper I OR B) Entrepreneur ship & M.S.S.I. Paper II OR C)Rural marketing OR D)Operationa l research	Computer system & Applicatio ns OR Export Marketing Paper II	20
	Financial Accounting and Auditing VIII - Cost Accounting			1100001011		



TOTAL			120
CREDITS			

DETAILED SYLLABUS – SEMESTER V & VI

EXPORT MARKETING-I

Preamble

Bachelor's degree programme in commerce provides Export Marketing I & II as an applied component. The study of export marketing in semester V and VI enables the learners to have clear insight, and knowledge about various terminologies used in international marketing, foreign trade and exchange. The learners will be able to understand the need and importance of export marketing in relation to the economic significance and the global opportunities and challenges in carrying out the export business. The learners will be able to understand the various updated policies, incentives brought in to practice by Government for the smooth conduct of the export marketing.

The introduction of situational/application based and case study enables student to get the thorough, knowledge of export marketing which will help to connect theoretical aspects to the practical world.

The evaluation of the learner's progress will be based on internal assessment and semester end examination.

Program (TYBCO	me: Third Y M)	Semester: V			
Course:	EXPORT MARKETI	Course Code: BH.UCEM506.2			
	Teaching	g Scheme	Evaluation Scheme (Theory)		
Lecture (Periods per week)	Practical (Periods per week per batch)	Tutorial (Periods per week per batch)	Credit s (Theo ry +Practical)	Continuous Internal Assessment (CIA)(Marks - 40)	End Semester Examination (ESE) (Marks: 60)
3			3	40	60

Course Objectives:

- (i) To acquaint the learner with basics in export marketing, conceptual and understanding the various terminology used in Export Marketing.
- (ii) To give an understanding about the economic significance of Export Marketing and the global market opportunities and challenges.
- (iii) To develop learner employability and interpersonal skills.

Course Outcomes:

After completion of the syllabus the learners will be able to:

- (i) Enhance their skills in the field of export marketing.
- (ii) Analyze the principle of international business and strategies adopted by firms for exporting products globally.
- (iii) Familiarize with the role of government and various incentives provided in export marketing

Detailed Syllabus: (per session plan)

Unit	Description	Periods
1	Introduction to Export Marketing	12
	(a) Concept and features of Export Marketing; Importance of Exports for a Nation and a Firm; Distinction between Domestic Marketing and Export Marketing.	



(A) Francischer C. (M. L.C. D. L. L. L. D. L.	
(b) Factors influencing Export Marketing; Risks involved in Export Marketing; Problems of India's Export Sector.	04
c) Major merchandise/commodities exports of India (since 2017); Services exports of India (since 2017); Region-wise India's Export Trade (since 2017)	04
2 Global Framework for Export Marketing	11
(a) Trade barriers; Types of Tariff Barriers and Non-Tariff barriers; Distinction between Tariff and Non-Tariff barriers	04
(b) Major Economic Groupings of the World; Positive and Negative Impact of Regional Economic Groupings; Agreements of World Trade Organisation (WTO)	04
(c) Need for Overseas Market Research; Market Selection Process, Determinants of Foreign Market Selection	03
3 India's Foreign Trade Policy	11
(a) Foreign Trade Policy (FTP) 2021-26 -Major Features &	02
Implications (b) Role of Directorate General of Foreign Trade (DGFT), Negative list of Exports, Deemed Exports, EBRC (Electronic Bank Realisation	04
Certificate)	
(c) Benefits to Status Holders & Towns of Excellence; Common benefits for EHTP, BTP and STP; Benefits enjoyed by (IIAs) Integrated Industrial Areas (SEZ), EOU, AEZ	05
4 Export Incentives and Assistance	11
(a) Financial Incentives available to Indian Exporters - Marketing Development Assistance (MDA), Market Access Initiative (MAI), Assistance to States for Infrastructure Development for Exports (ASIDE), Industrial Raw Material Assistance Centre (IRMAC),	04
, , , , , , , , , , , , , , , , , , ,	
(b) Institutional Assistance to Indian Exporters - Federation of Indian Export Organisations (FIEO), India Trade Promotion Organisation (ITPO), The Federation of Indian Chambers of Commerce and Industry (FICCI), Export Promotion Councils (EPCs) & Commodity Boards (CBs), Indian Institute of Foreign Trade (IIFT), Indian Institute of Packaging (IIP)	04
Export Organisations (FIEO), India Trade Promotion Organisation (ITPO), The Federation of Indian Chambers of Commerce and Industry (FICCI), Export Promotion Councils (EPCs) & Commodity Boards (CBs), Indian Institute of Foreign Trade (IIFT), Indian Institute of	04
Export Organisations (FIEO), India Trade Promotion Organisation (ITPO), The Federation of Indian Chambers of Commerce and Industry (FICCI), Export Promotion Councils (EPCs) & Commodity Boards (CBs), Indian Institute of Foreign Trade (IIFT), Indian Institute of Packaging (IIP) (c) Schemes - Export Promotion Capital Goods (EPCG) Scheme, Duty Exemption and Remission Schemes, Export Advance Authorization	



International Trade and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management, Francis On the High Rolling Hands and Export Management (Francis Management) On the High Rolling Hands and Export Management (Francis Management) On the High Rolling Hands and Export Management (Francis Management) On the High Rolling Hands and Export Management (Francis Management) On the High Rolling Hands and Export Management (Francis Management) On the High Rolling Hands and Export Management (Francis Management) On the Hands and	
Cherunilam, Himalaya Publishing House, 21st Edition, 2022.	
• EXIM Policy & Handbook of EXIM Procedure – 2021-26	
Foreign Trade and Export Import Policy in India – Madhusudana H.S, New Century Publishing 2020	
Assessment pattern 60:40	
Passing Criteria. Learner must pass with 40 % marks in each	
component (Internal and External) separately.	
Details of Continuous Internal Assessment (CIA)	
CIA 1 – 20 marks - CLASS TEST	
CIA 2 – 20 marks Assignments, Projects, Group Discussion, Online	
Certified Course (SWAYAM / NPTEL), Presentation, Internship,	
Extension Activity of the Department (More than 30 hours certified	
by HOD) (Any One)	
End Semester Examination (ESE):	
Equal weightage should be given to all four modules	
Question paper pattern: Total Marks-60	
Q1. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
O2 (Any Two) 15 monks	
Q2. (Any Two) 15 marks A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
C – Fractical / Situational Based Questions	
Q3. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
Q4. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
C – Flacucai / Situationai Dascu Questions	



EXPORT MARKETING-II

Preamble

The learners will also get the knowledge about the various export-import documentation procedures for smooth conduct of export marketing. Learners will get imbibed with the process of product planning, pricing decisions and promotional techniques to be undertaken for carrying out the export marketing as well as various financial aspects relating to the export. Last but not the least the learners will develop employability and interpersonal skills.

The introduction of situational/application based and case study enables student to get the thorough, knowledge of export marketing which will help to connect theoretical aspects to the practical world.

The evaluation of the learner's progress will be based on internal assessment and semester end examination.

Programme: Third Year Bachelor of Commerce – (TYBCOM)				Semest	er: VI	
Course: EXPORT MARKETING II					Course	Code: BH.UCEM606.2
Teaching Scheme			E	valuatio	n Scheme (Theory)	
Lecture (Period s per week)	Practical (Periods per week per batch)	Tutorial (Periods per week per batch)	Credits (Theory +Practical)	y Internal		End Semester Examination (ESE) (Marks: 60)
3			3	40		60

Course Objectives:

- (i) To make the learner understand the process of international customs clearance operations.
- (ii) Learner will become aware about export-import documentation procedures.
- (iii) Learner will get insight into basic understanding of policy framework of International Business.

Course Outcomes:

After completion of the syllabus the learner will be able to:

- (i) Acquire knowledge of different terminologies used in International Marketing, Foreign Trade & Foreign Exchange.
- (ii) Understand the need and importance of exports for development of the country.
- (iii) Acquaint themselves with process of product planning, pricing decisions, promotional techniques to be undertaken for carrying out export marketing.

Detailed Syllabus: (per session plan)

Unit	Description	Periods
1	Product Planning and Pricing Decisions for Export Marketing	12
	(a) Planning for Export Marketing with regards to Product, International Product life cycle , Branding, Packaging.	03
	(b) Need for Labelling and Marking in Exports, Factors determining Export Price; Objectives of Export Pricing	04
	(c)International Commercial (INCO) Terms; Export Pricing Quotations – Free on Board (FOB), Cost Insurance and Freight (CIF) and Cost and Freight (C&F); Problems on FOB quotation	



2	Export Distribution and Promotion	11
	(a) Factors influencing Distribution Channels; Direct and Indirect Exporting Channels; Distinction between Direct and Indirect Exporting Channels	03
	(b) Components of Logistics in Export marketing; Selection criteria of Modes of Transport; Need for Insurance in Export Marketing	03
	(c) Sales Promotion Techniques used in Export Marketing; Importance of Trade Fairs and Exhibitions; Benefits of Personal Selling; Essentials of Advertising in Export Marketing;	05
3.	Export Finance	11
	(a) Methods of Payment in export marketing; Procedure to open Letter of Credit, Types and Benefits of Countertrade, Trade Accounts – concept, objectives - NOSTRO, VOSTRO, LORO	04
	(b) Features of Pre-Shipment and Post-shipment finance; Procedure to obtain Export Finance; Distinction between Pre-shipment Finance and Post Shipment Finance.	04
	(c) Role of Commercial Banks, EXIM Bank, SIDBI in financing exporters; Role of ECGC	03
4	Export Procedure and Documentation	11
	(a) Registration with different authorities; Pre-shipment Procedure involved in Exports; Procedure of Quality Control and Pre-shipment Inspection; New procedure introduced by Central Board of Indirect Taxation and Customs	04
	(b) Shipping and Custom Stage Formalities; Role of Clearing & Forwarding Agent; Post-shipment Procedure for Realisation of Export Proceeds; Procedure of Export under Bond and Letter of Undertaking. (LUT), GST for merchant exporter.	04
	(c) Importance of - Commercial Invoice cum Packing list, Bill of Lading/ Airway Bill, Shipping Bill/Bill of Export, Consular Invoice, Certificate of Origin	03
	Total No of Lectures	45
	References Books / Text Books	
	• International Business, K. Aswathappa, McGraw-Hill Education (India) Pvt. Ltd.,7th Edition. (2020)	
	• International Marketing Analysis and Strategy, Sak Onkrisit, John J. Shaw, Prentice- Hall of India Pvt. Ltd., 5th Edition, 2008	
	International Trade Finance – Systematic & Comprehensive Overview – Indian Institute of Banking Finance 2021 Fig. 7. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	
	 Foreign Trade – Theory, Procedures, Practices & Documentation – Dr Khushpat Jain, Apexa Jain, Himalya Publishing House, 2017 Foreign Trade and Export Import Policy in India – Madhusudana 	



H.S, New	Century Publishing 2020.	
Assessment patte	ern 60 :40	
Passing Criteria.	. Learner must pass with 40 % marks in each	
component (Inte	rnal and External) separately.	
Details of Contin	nuous Internal Assessment (CIA)	
	ks - CLASS TEST	
	as Assignments, Projects, Group Discussion, Online	
	(SWAYAM / NPTEL), Presentation, Internship,	
	ty of the Department (More than 30 hours certified by	
HOD) (Any One		
	Examination (ESE): Equal weightage should be given to	
all four modules		
Question paper	pattern: Total Marks-60	
Q1. (Any Two) 1:	5 marks	
A – Theory Quest		
B – Theory Quest		
C – Practical / Sit	uational Based Questions	
Q2. (Any Two) 1:	5 marks	
A – Theory Quest		
B – Theory Quest		
C – Practical / Sit	uational Based Questions	
Q3. (Any Two) 1:	5 marks	
A – Theory Quest		
B – Theory Quest		
• -	uational Based Questions	
Q4. (Any Two) 1:	5 marks	
A – Theory Quest		
B – Theory Quest		
• -	ruational Based Questions	



BHAVAN'S COLLEGE (AUTONOMOUS), SYLLABUS FOR TYBCOM EXPORT MARKETING 2023-24 Modality of Assessment

Theory Examination Pattern:

(A) Internal Assessment- 40%- 40 Marks

Sr. No	Evaluation Type	Marks
01	Internal Class Test with Objective Type questions and short	20
	notes	
02	One Assignment with Viva Voce	20
	Total	40

(B) External Examination- 60%- 60 Marks

End Semester Examination: 60 marks

Duration - These examinations shall be of 2 hours duration.

EVALUATION RUBRICS

For ESE

Unit	Knowledge	Understanding	Analysis and Critical	Total marks /
			Thinking	unit
1	6	4	5	15
2	6	4	5	15
3	6	4	5	15
4	6	4	5	15
Total	24	16	20	60

For Continuous Internal Assessment (CIA -2)

Type of Assignment under CIA 1 and	Max marks	80-100% Excellent	60-80% Good	40-60% Satisfactory	20-40% Poor	0-20% Very
Parameters						Poor
(I) Finding of Case	20					
Study / Conduct of						
Interviews						
Finding the Case	02					
study relevant to the						
topic						
Analysis	03					
Solution	03					
Justification	02					
Effective	05					
Communication Skill						
and interactive skills						
Teaching aids	05					
(II) Internships	20					
Details of internship	05					
(write-up)						



		SMALL-SCA	LE INDUSIN	<u>IES MSSI 2023-2</u>	2 4	
Documents relevant to	05					
completing of						
internships						
Problem Solving	05					
Skills and work ethics						
Viva voce	05					
(III) Online	20					
Certified Course						
Details of Course/	05					
evaluation system						
Documents relevant to	05					
course/completion						
certificate						
Communication and	10					
Presentation skills						
(IV) Extension	20					
Activity of the						
Department –						
Taking care of an						
elderly person in						
their vicinity						
Documents relevant to	05					
the elderly person						
Type of help provided	05					
to the elderly person						
Viva voce of the	05					
learner and						
confirmation from the						
elderly person						
Social skills/Time	05					
management skills						
(V) Group	20					
Discussion						
Preparation and	05					
Situation Analysis						
Relationship	05					
Management						
Information Exchange	05					
Delivery Skills	05					
L	i	1	1	I	1	



Approved via Resolution No: 03 In Minutes of BOS meeting held on 22nd October, 2022

Bharatiya Vidya Bhavan's

M.M.College of Arts, N.M. Institute of Science, H.R.J College of Commerce Bhavan's College (Autonomous)





(Affiliated to University of Mumbai)

Syllabus for: T.Y.B.Com (Commerce)

Program: B.Com

Program Code: BH.B.Com

Choice Based Credit System (CBCS) With effect from academic year 2023-24



Program Outcomes – UG Programme in commerce

The B.com. programme is formulated based on the inputs received from the members of Board of Studies of Bhavan's College (Autonomous) and is geared to meet the standards prescribed by general commerce education. Our students besides studying the core subjects of accountancy and financial management, cost accountancy, commerce, business economics, business law get to choose from electives like travel and tourism, advertising, export marketing, rural marketing, operational research, direct and indirect taxation, etc. Some learning outcomes include:

PO1: Disciplinary Knowledge: The commerce and finance focused curriculum offers a number of specializations and practical exposures which would equip the student to face the modern-day challenges in commerce and business, like Industries, Banking Sectors, Insurance Companies, Financing companies, Transport Agencies, Warehousing

PO2: Competency in Skills: After completing graduation, students can get skills regarding various aspects like Marketing Manager, Selling Manager, Administration abilities to run a Company. Students can independently start up their own business.

PO3: Social Interaction: Ability to work effectively and respectfully with diverse teams facilitate cooperative or coordinated effort on the part of a group and act together as a group or a team in the interests of a common cause. Elicit views of others, mediate disagreements and help reach conclusions in group settings

PO4: Competitive exams: The program will empower the student to appear in various competitive exams or choice a profession of their choice like CA, CS, UPSC, LL. B etc

PO5: **Problem Solving:** Students undergoing this programme learn to logically question assertions, to recognize patterns and to distinguish between essential and irrelevant aspects of problems. This helps them to learn behave responsibly in a rapidly changing interdependent society

PO6: Proficiency in Employments: This programme will help students to enhance their employability for Government jobs, jobs in banking, insurance and investment sectors, data analysis jobs, and jobs in various other public and private enterprises.

Program Specific Outcomes

PSO	Programme Specific Outcomes (PSO)	Mapping of PSO to Syllabus
01	The conceptual knowledge and evolution of	Semester V Module I – Introduction to
	entrepreneurship which will assist them in	Entrepreneurship
	acquainting in developing an entrepreneurial	
	project and qualities to be a good entrepreneur	
02	The challenges faced by the entrepreneurs to	Semester V Module II – Entrepreneurial
	make and implement financial & marketing	Development and
	plan for setting up the business unit.	Module III – Entrepreneurial Project
		Development
03	It will enhance the skills of learners in	Semester V – Module IV – Specialized
	specialized focus areas in entrepreneurship	Focus Areas in Entrepreneurship
04	The study of MSME will enable the learners to	Semester VI Module I – Introduction to



	have the information about the procedural formalities of SSI/SME/MSME in setting up	& Module II – Setting-up of
	the same.	SSI/SME/MSME
05	The various schemes of the government for the growth and expansion of the SSI/MSE/MSME will enable the learners to get the benefit of the same for setting up their own entrepreneurial venture.	of SSI/SME/MSME &

PROGRAM OUTLINE FOR BCom

Semester	Core course	Ability enhancem ent course	Skill enhancement course	Discipline specific elective*	Generic elective	TOTAL CREDIT S
CREDITS /COURSE	03	03	03	03	02	20
1	Accountan cy and Financial Managem ent – I	Commerce - I Business Economics -I	Business Communicati on - I Environmenta 1 Studies I	Mathematical and Statistical Techniques – I	Foundatio n Course – I	
II	Accountan cy and Financial Managem ent -II	Commerce - II Business Economics -II	Business Communicati on - II Environmenta 1 Studies-II	Mathematical and Statistical Techniques – I	Foundatio n Course – II	20
III	Accountan cy and Financial Managem ent III Financial Accountin g and Auditing - Introducti on to Managem ent Accountin g	Commerce III Business Economics III	Travel & Tourism Management Paper I	Business Law I	Foundatio n Course – III	20
IV	Accountan cy and Financial Managem ent IV	Commerce IV	Travel & Tourism Management Paper I	Business law -II	Foundatio n Course – IV	20



	Financial Accountin g and Auditing - Introducti on to Managem ent Accountin g-IV	Business Economics IV				
V	Financial Accountin g and Auditing VII	Business Economics V	Commerce V	A) Direct & Indirect Taxation Paper I OR B) Entrepreneur ship & M.S.S.I. Paper I OR C)Rural marketing OR D)Operationa I research	Computer system & Applicatio ns OR Export Marketing Paper I	20
	Financial Accountin g and Auditing VIII - Cost Accountin g					
VI	Financial Accountin g and Auditing VII	Business Economics	Commerce VI	A) Direct & Indirect Taxation Paper I OR B) Entrepreneur ship & M.S.S.I. Paper II OR C)Rural marketing OR D)Operationa I research	Computer system & Applicatio ns OR Export Marketing Paper II	20
	Financial Accountin g and Auditing					



	VIII - Cost Accountin			
	g			
TOTAL CREDITS				120
CREDITS				

DETAILED SYLLABUS - SEMESTER V & VI

PREAMBLE

Bachelor's degree programme in commerce provides Entrepreneurship & MSSI I & II as an applied component. The study of Entrepreneurship & MSSI in semester V and VI enables the learners about the evolution and conceptual knowledge about entrepreneurship. The learners will acquaint themselves with the various schemes and policies of the government to overcome the problems faced by the entrepreneur. It will also enhance the skills of the learners in setting up the entrepreneurial venture on the basis of the knowledge acquired by the learners with respect to the making the financial and marketing plan for the business unit.

The introduction of case study enables student to get the thorough knowledge of entrepreneurship and MSSI which will help to connect theoretical aspects to the practical world. The evaluation of the learner's progress will be based on internal assessment and semester end examination.

ENTREPRENEURSHIP AND MANAGEMENT OF SMALL-SCALE INDUSTRIES PAPER - I

Programme (TYBCO)		ear Bachelor	of Commerce	e –	Semest	ter: V
Course: Entrepreneurship & Course Course Management of Small-Scale Industries – I						e Code: CMSSI505.2
Teaching Scheme]	Evaluati	on Scheme (Theory)
Lecture (Periods per week)	Practical (Periods per week per batch)	Tutorial (Periods per week per batch)	Credits (Theory +Practical)	Continue Internal Assessme (CIA) (N - 40)	ent	End Semester Examination (ESE) (Marks: 60)
3			3	40		60

Course Objectives:

- (1) To make the learner aware about conceptual knowledge & evolution of Entrepreneurship.
- (2) To familiarize the learner with the support mechanism of the Central, State Government, NGOs to overcome the problem of an entrepreneur.
- (3) To make the learner acquaint about Entrepreneurial Project Development.

Course Outcomes:

Detailed Cyllobuse (non aggion plan)

After the completion of syllabus, the learner will be able to:

- (1) Understand challenges faced by entrepreneurs, to make a financial & marketing plan for business unit.
- (2) Enhance their skills in setting up their entrepreneurial venture.

Detai	led Synabus: (per session plan)	
Unit	Description	Periods
1	Introduction to Entrepreneurship	11



Unit-1:	
	03
 Meaning, Features, Need and Signatures 	
Entrepreneur and Entrepreneursh	<u> </u>
Importance, Significance and Gr	rowth of
Entrepreneurial activity	
Classification and Types of Entr	repreneurs
Functions of an Entrepreneur	
Unit-2:	03
 Characteristics, Qualities and Cor Entrepreneur – Examples of Succ Entrepreneurship as a Career - Cre 	ressful Indian Entrepreneurs.
Entrepreneurship	
Scope of Entrepreneurship	
Meaning, Features, Significance,	Concept of Promoters -
Types of Promoters	
Unit-3:	04
· Incentives and Subsidies to Entreprene	eurs in India
·Meaning, Features, Significance, Conce Meaning and Concept of Intrapreneursh	1
· Measures to Promote Intrapreneurship	
Differentiating the Role of: Entrepreneurs	s and Businessman -
Entrepreneurs and Managers - Entrepren	neurs and Employees,
(Case Studies of Successful Entrepr	reneurs, Concept of Unicorns
(billion-dollar valuations) and its ir	mpact in the Indian start-up
industry – Examples of companies in la	ast 5 years making the mark
2 Entrepreneurial Development	11
Unit-1:	03
Meaning, Significance and Conce Development in India	
Factors influencing Entrepreneuri Push Factors	al Development – Pull and
Managing the Problems faced by	Entrepreneurs -
	=
Measures/Suggestions to Overcon	ne Barriers to Entrepreneurship,
Measures/Suggestions to Overcon Start-up India-Make in India. Unit-2: • Meaning, Concept and Inter-Lin Invention Innovation and Entrepre	nkage between: Innovation and eneurship
Measures/Suggestions to Overcon Start-up India-Make in India. Unit-2: • Meaning, Concept and Inter-Lir Invention Innovation and Entrepre • Role of Psychological, Soci Entrepreneurial Development	nkage between: Innovation and eneurship ial and Cultural factors in
Measures/Suggestions to Overcom Start-up India-Make in India. Unit-2: • Meaning, Concept and Inter-Ling Invention Innovation and Entreprese Role of Psychological, Social Entrepreneurial Development • Theories of Entrepreneurship - Contact and Joseph Schumpeter,	nkage between: Innovation and eneurship ial and Cultural factors in
Measures/Suggestions to Overcom Start-up India-Make in India. Unit-2: Meaning, Concept and Inter-Lin Invention Innovation and Entrepre Role of Psychological, Soci Entrepreneurial Development Theories of Entrepreneurship - Concept and Inter-Lin Invention Innovation and Entrepreneurial Soci Entrepreneurial Development	nkage between: Innovation and eneurship ial and Cultural factors in ontribution of David McClelland
Measures/Suggestions to Overcom Start-up India-Make in India. Unit-2: • Meaning, Concept and Inter-Ling Invention Innovation and Entreprese Role of Psychological, Social Entrepreneurial Development • Theories of Entrepreneurship - Contact and Joseph Schumpeter,	nkage between: Innovation and eneurship ial and Cultural factors in ontribution of David McClelland
Measures/Suggestions to Overcom Start-up India-Make in India. Unit-2: • Meaning, Concept and Inter-Lin Invention Innovation and Entrepre entrepre entrepre entrepreneurial Development • Theories of Entrepreneurship - Coand Joseph Schumpeter, Unit-3:	nkage between: Innovation and eneurship ial and Cultural factors in ontribution of David McClelland eneurial Education and Training
Measures/Suggestions to Overcom Start-up India-Make in India. Unit-2: • Meaning, Concept and Inter-Lir Invention Innovation and Entrepre entrepreneurial Development • Role of Psychological, Soci Entrepreneurial Development • Theories of Entrepreneurship - Coand Joseph Schumpeter, Unit-3: • Need and Significance of Entrepreneurship, Concept & Areas of	nkage between: Innovation and eneurship ial and Cultural factors in ontribution of David McClelland eneurial Education and Training Entrepreneurship Development opment Programme (EDP) and



BHAVAN'S COLLEGE (AUTONOMOUS), SYLLABUS FOR TYBCOM ENTREPRENEURSHIP & MANAGEMENT OF SMALL-SCALE INDUSTRIES MSSI 2023-24 MSME DI Marchei EDI Abratala MITCON MCED

	MSME-DI Mumbai, EDI Ahmedabad, MITCON, MCED,	
2	NIESBUD toward Entrepreneurial Development in India	
3	Entrepreneurial Project Development	11
	Unit-1:	03
	Steps in Setting-up of an Entrepreneurial Venture	
	• Idea Generation – Sources and Methods, Start-Ups -	
	Brainstorming and Research, Design Thinking.	
	Identification and Classification of Ideas	
	Meaning and Concept of Environment Scanning.	
	Unit - 2:	
	Meaning and Concept of Project Formulation	04
	 Meaning, Concept and Importance of Project Planning - Preparation of Project (Business) Plan - Points to be considered in Project Planning 	
	• Components of an ideal Business Plan: Market Plan, Financial Plan, Operational Plan, and HR Plan	
	Meaning and Concept of Project Report - Significance of Project Report - Contents of Project Report The Actual Concept of Project Report - Significance of Project Report - Contents October - Contents	
	Unit-3:	03
	Meaning, Significance and Concept of Project Appraisal	
	Aspects and Methods of Project Appraisal: Economic Oriented	
	Appraisal, Financial Appraisal, Market Oriented Appraisal,	
	Technological Feasibility, Managerial Competency	
	Meaning, Concept, Significance and Importance of Feasibility	
	Study	
4	• Types and Different Areas of Feasibility Study	
4	Specialised focus Areas in Entrepreneurship	12
	Unit-1:	04
	 Meaning, Features, Concept, Role and Importance of Women Entrepreneurs, Problems faced by Women Entrepreneurs and Need for Promotion and Assistance 	
	Agencies & Government Schemes Supporting and	
	Promoting Women Entrepreneurs- Stand up India.	
	Unit-2:	04
	 Meaning, Features, Concept, Role and Importance of Rural Entrepreneurs 	0.
	Problems faced by Rural Entrepreneurs and Need for Promotion and Assistance & Suggestions to overcome.	
	Agencies Supporting and Promoting Rural Entrepreneurs	0.4
	Unit-3:	04
	Meaning, Features, Role and Importance, Concept of Social Entrepreneurship Differentiation Policy of Social Features and Importance, Concept of Social Entrepreneurship	
	Differentiating Role of Social Entrepreneurship and NGOs	
	Problems faced by Social Entrepreneurs and Need for Promotion Assistance Support of Congress of the Challenger found.	
	and Assistance – Suggestions to Overcome the Challenges faced	
	by Social Entrepreneurs	
	Examples of Social Entrepreneurship in India Total No. of Locations	
	Total No of Lectures	45
	Reference Books/ Text Books:	



- Entrepreneurship and Small Business Management Dr.
 Khanka S.S Dr Patil C.B, Sultan Chand & Sons 2022
- Essentials Managing Creativity and Innovation. Harvard Business School 2003
- The Art of Business Leadership Indian Experiences S. Balasubramanian 2007
- Innovation and Entrepreneurship Drucker. Peter. F, Heineman London 1985

Assessment pattern 60:40

Passing Criteria. Learner must pass with 40 % marks in each component (Internal and External) separately.

Details of Continuous Internal Assessment (CIA)

CIA 1 – 20 marks - CLASS TEST

CIA 2 – 20 marks Assignments, Projects, Group Discussion, Online Certified Course (SWAYAM/NPTEL), Presentation, Internship, Extension Activity of the Department (More than 30 hours certified by HOD) (**Any One**)

Semester End Examination: Equal weightage should be given to all four modules

Ouestion paper pattern: Total Marks-60

Q1. (Any Two) 15 marks

- A Theory Question
- B Theory Question
- C Practical / Situational Based Questions

Q2. (Any Two) 15 marks

- A Theory Question
- B Theory Question
- C Practical / Situational Based Questions

Q3. (Any Two) 15 marks

- A Theory Question
- B Theory Question
- C Practical / Situational Based Questions

Q4. (Any Two) 15 marks

- A Theory Question
- B Theory Question
- C Practical / Situational Based Questions



ENTREPRENEURSHIP AND MANAGEMENT OF SMALL-SCALE INDUSTRIES PAPER – II

Preamble

The learners will get acquainted with the procedural as well as legal formalities for setting up SSI/ SME/MSME and even the various updated schemes of the government for the growth and expansion of SSI/MSE/MSME.

The Learners will also get familiarize with the measures to overcome the problems faced during the process of becoming an entrepreneur

The introduction of case study enables student to get the thorough knowledge of entrepreneurship and MSSI which will help to connect theoretical aspects to the practical world. The evaluation of the learner's progress will be based on internal assessment and semester end examination.

Program: (TYBCO		ar Bacheloi	r of Commerc	e –	Seme	ster: VI
Course: Entrepreneurship & Management of Small- Scale Industries – I						se Code: CMSSI605.2
	Teaching	Scheme		Eva	luatio	n Scheme (Theory)
Lecture (Periods per week)	Practical (Periods per week per batch)	Tutorial (Periods per week per batch)	Credits (Theory +Practical)	Continuous Internal Assessment (CIA) (Marks - 40		End Semester Examination (ESE) (Marks: 60)
3			3	40		60

Course Objectives:

- (1) Learner will be able to understand the process of MSME.
- (2) Learner will get insight into basic understanding and legal formalities of SSI/SME/MSME.

Course Outcomes:

After completion of the syllabus the learners will be able to:

- (1) Acquaint themselves with the procedural formalities for setting up SSI/SME/MSME.
- (2) Acquire knowledge and better insight about the various schemes provided for the growth and expansion of SSI/SME/MSME.

Detailed Syllabus: (per session plan)

Unit	Description	Periods
1	Introduction to Micro, Small and Medium Enterprises	11



Unit-1:	04
Meaning, Features, Concept of SSI	
Role and Importance of SSI	
• Evolution and Growth of SSI related to IT Sectors from small business,	
 SSI Support Mechanism in India - Central and State Level, Government and Non-Government Agencies support to SSI with due emphasis to Concessions and Incentives 	
Unit-2:	
Meaning, Features, Concept of Micro, Small and Medium Enterprises	
Need and Significance of MSMEs	04
Factors / Reasons for the growth of MSME In India	
Role and Importance of MSMEs	
Unit-3:	
Meaning, Features, Concept of Industrial Sickness	~ -
Causes & Consequences of Industrial Sickness	03
Remedies to Resolve the Problem of Industrial Sickness	
Setting-up of SSI/SME/MSME	11
Unit-1:	03
Steps in Setting-up SSI/SME/MSME	
Registration Procedure – Benefits of Registration – De-registration	
Environmental and Locational Issues – Environmental Clearance	
• Steps in Setting up a SSI/SME/MSME in India with Special	
Reference to Clearances and Permissions required,	
Unit-2:	
 Meaning, Features, Concept of Regulatory Environment in India 	
	03
Brief insights relating to Laws affecting SSI/SME/MSME	
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation 	
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation Programme 	
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation Programme Unit-3: 	
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation Programme Unit-3: Growth and Expansion of SSI/SME/MSME 	0/
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation Programme Unit-3: Growth and Expansion of SSI/SME/MSME Options available to SSI/SME/MSME for Growth and Expansion 	04
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation Programme Unit-3: Growth and Expansion of SSI/SME/MSME Options available to SSI/SME/MSME for Growth and Expansion (Part-I): Ancillarisation, Licensing, Franchising 	04
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation Programme Unit-3: Growth and Expansion of SSI/SME/MSME Options available to SSI/SME/MSME for Growth and Expansion (Part-I): Ancillarisation, Licensing, Franchising Options available to SSI/SME/MSME for Growth and Expansion 	04
 Brief insights relating to Laws affecting SSI/SME/MSME MSME Policy in India - Highlights of MSMED Act, 2006 Classification of Manufacturing and Service Industries under MSMED Act, 2006, Prime Minister Employment Generation Programme Unit-3: Growth and Expansion of SSI/SME/MSME Options available to SSI/SME/MSME for Growth and Expansion (Part-I): Ancillarisation, Licensing, Franchising 	04



Level	
Organization of SSI/SME/MSME	11
Unit-1:	04
 Meaning, Features, Concept of Organisation Structure of SSI/SME/MSME Overview of Principles of Management applicable in Management of SSI/SME/MSME - Types of Organisation of SSI/SME/MSME Problems and Prospects of SSI/SME/MSME Legal Framework and Regulations Governing SSI/SME/MSME - Government Measures, Policy Support, Taxation Benefits for SSI/SME/MSME, CGTMSE (Credit guarantee scheme for micro and small enterprise) Unit-2: Requirements of Capital (Fixed and Working) for SSI/SME/MSME Factors Determining Capital (Fixed and Working) Requirements of SSI/SME/MSME Sources of Institutional Finance to SSI/SME/MSME, MSE-CDP (Micro & Small enterprise cluster development programme) Unit-3: Meaning, Features, Concept of Marketing Mechanism in SSI/SME/MSME Marketing related Problems of SSI/SME/MSME - Measures to Reduce Marketing related Problems of SSI/SME/MSME Export Potential of SSI/SME/MSME - Export Incentives available to SSI/SME/MSME - SSI/SME/MSME and Special Economic Zones (SEZs) 	03
Role of Self-Help Groups (SHG'S) in development of SSI/SME/MSME	12
Specialized Focus Areas in Micro, Small and Medium Enterprises	
 Unit-1: Meaning, Features, Concept, Significance of Rural Industries Nature of activities involved in Rural Industries - Measures to Support and Promote Rural Industries Meaning, Features, Concept, Significance and Role of Rural Artisans Measures to Support and Promote Rural Artisans - Role of Government and Non-Government Agencies in Promoting Rural Artisans, ASPIRE (A scheme for promoting Innovation, Rural Industry and Entrepreneurship) 	04
Unit-2:	04



 Meaning, Features, Concept, Significance of Agro-based Industries Nature of activities involved in Agro-based Industries - Measures to Support and Promote Agro-based Industries Meaning, Features, Concept of Ancillary Industries Nature of activities involved in Ancillary Industries - Measures to Support and Promote Ancillary Industries Unit-3: 	04
Meaning and Concept of Industrial Estates	
Features of Industrial Estates	
Utility and Significance of Industrial Estates to SSI/SME/MSME	
Sector	
Policy Initiatives and Measures to Revive Industrial Estates	
Total No of Lectures	4.5
Total No of Lectures	45
Reference Books/ Text Books:	
Micro, Small and Medium Enterprises in India – Covering all aspects of MSME – Indian Institute of Banking	
Entrepreneurship and Small Business Management – Dr Khanka	
S.S, Dr Patil C.B, Sultan Chand & Sons, 2022	
Marketing Research and Entrepreneurship – Patil.B.S, 2009	
MSME Policy Document, Government of India –	
https://msme.gov.in	
Assessment pattern 60 :40	
Passing Criteria. Learner must pass with 40 % marks in each	
component (Internal and External) separately.	
Details of Continuous Internal Assessment (CIA)	
CIA 1 – 20 marks - CLASS TEST	
CIA 2 – 20 marks Assignments, Projects, Group Discussion, Online	
Certified Course, (SWAYAM/NPTEL), Presentation, Internship,	
Extension Activity of the Department (More than 30 hours certified by	
HOD) (Any One)	
End Semester Examination (ESE): Equal weightage should be given to	
all four modules	
Question paper pattern: Total Marks-60	
Q1. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
Q2. (Any Two) 15 marks	
A – Theory Question	
B – Theory Question	
C – Practical / Situational Based Questions	
O2 (Any Two) 15 mores	
Q3. (Any Two) 15 marks	
A – Theory Question	



В	- Theory Question	
C	 Practical / Situational Based Questions 	
Q	4. (Any Two) 15 marks	
	- Theory Question	
В	- Theory Question	
C	 Practical / Situational Based Questions 	

Modality of Assessment

Theory Examination Pattern:

(A) Internal Assessment- 40%- 40 Marks

Sr. No	Evaluation Type	Marks
01	Internal Class Test with Objective Type questions and short	20
	notes	
02	One Assignment with Viva Voce	20
	Total	40

(B) External Examination- 60%- 60 Marks End Semester Examination (ESE): 60 marks

Duration - These examinations shall be of **2 hours** duration.

EVALUATION RUBRICS

For ESE

Unit	Knowledge	Understanding	Analysis and Critical	Total marks /
			Thinking	unit
1	6	4	5	15
2	6	4	5	15
3	6	4	5	15
4	6	4	5	15
Total	24	16	20	60

For Continuous Internal Assessment (CIA -2)

Type of Assignment under CIA 1 and	Max marks	80-100% Excellent	60-80% Good	40-60% Satisfactory	20-40% Poor	0-20% Very
Parameters						Poor
(I) Finding of Case	20					
Study / Conduct of						
Interviews						
Finding the Case	02					
study relevant to the						
topic						
Analysis	03					
Solution	03					



Justification	02			
Effective	05			
Communication Skill				
and interactive skills				
Teaching aids	05			
(II) Internships	20			
Details of internship	05			
(write-up)				
Documents relevant to	05			
completing of				
internships				
Problem Solving	05			
Skills and work ethics				
Viva voce	05			
(III) Online	20			
Certified Course				
Details of Course/	05			
evaluation system				
Documents relevant to	05			
course/completion				
certificate				
Communication and	10			
Presentation skills				
(IV) Extension	20			
Activity of the				
Department –				
Taking care of an				
elderly person in				
their vicinity				
Documents relevant to	05			
the elderly person				
Type of help provided	05			
to the elderly person				
Viva voce of the	05			
learner and				
confirmation from the				
elderly person				
Social skills/Time	05			
management skills				
(V) Group	20			
Discussion				
Preparation and	05			



Situation Analysis				
Relationship	05			
Management				
Information Exchange	05			
Delivery Skills	05			